

Monmouth Rowing Club	
Equality, Diversity and Inclusion Policy	
Adopted: January 2022	
Revision V1	

1.0. Overview

- 1.1 This policy covers all aspects of how you can expect to be treated by Monmouth Rowing Club, both as our members and as everybody we employ. It covers (but isn't limited) to:
- recruitment;
 - pay and conditions of employment;
 - training and continuing professional development;
 - promotion;
 - appraisals;
 - grievances and disciplinary matters;
 - ending employment;
 - giving references;
 - how visitors are treated;
 - how clients and suppliers are treated; and
 - how any other business contacts and associates are treated.
- 1.2 This policy applies to all employees, members, apprentices, consultants, officers, contractors, interns, volunteers, job applicants, agency and casual workers.
- 1.3 If you are an employee, this policy does not form part of your contract of employment and we may amend it at any time.
- 1.4 You should read this policy in conjunction with our other policies, including Harassment and Bullying, Recruitment, and our Grievance Policy.

2.0. Our Equal Opportunities Commitment and Aims

- 2.1 We will not tolerate discrimination or harassment, and are committed to promoting equal opportunities in employment. Those who work for us, and anyone applying for a job or membership with us, will receive fair and equal treatment.
- 2.2 We ensure, where possible, full access for everyone applying for a vacancy or membership. Decisions about transfers and internal promotions are made, so far as possible, using only objective criteria.
- 2.3 We will never victimise anyone who makes a complaint to us about harassment or discrimination, or who supports a colleague in their complaint.
- 2.4 This policy is underpinned by the following further commitments and aims:
- A Club environment free from all forms of unlawful discrimination, including victimisation and harassment;



- A Club capable of allowing everyone to achieve their greatest potential, and where individuals are willing to give their best;
- A Club-wide understanding of the message promoted by this policy;
- A commitment to ensuring all members, staff and volunteers understand their rights and responsibilities under this policy;
- A policy of ensuring employment opportunities are open to all members and qualified candidates, so that we recruit from the largest possible pool of available talent and recruit the best-qualified staff;
- A commitment to recruiting based on ability to do the job, that also reflects the multicultural composition of our local community;
- A commitment to amending this policy if we think it has become outdated, or circumstances suggest to us that it needs updating;
- A commitment to protecting members, staff and volunteers, wherever possible, from being victimised or treated less fairly if they make or support a complaint in good faith under this policy.

3.0. How the Law Defines Discrimination

3.1 The following list gives you a general description of the types of acts that may both breach this policy and be unlawful. Sometimes actions can be intentional, and sometimes unintentional. We include examples of both types in this list:

- **Direct discrimination:** this is when somebody is treated less favourably because of a protected characteristic than somebody else has been, or would have been, in identical circumstances. Examples: rejecting a job applicant because of their race, or refusing to promote someone because they are pregnant.
- **Indirect discrimination:** this is when a group of people with one of the protected characteristics (subject to a couple of exceptions) is put at a disadvantage by a provision, criterion or practice applied to all members, staff and volunteers unless the treatment is justified for a good business reason. Examples: refusing a request to work part-time without a good business reason (which indirectly discriminates against women, who are more likely to have childcare responsibilities); insisting all staff work Saturdays without a good business reason (which indirectly discriminates against Jewish employees, who may not be able to work on the Jewish Sabbath).
- **Associative discrimination:** this is where somebody is treated less favourably because of the personal characteristics of somebody else. Example: treating an employee less favourably because their parents are Jehovah's Witnesses.
- **Perceived discrimination:** this occurs where someone is treated less favourably because someone wrongly believes they have a particular protected characteristic. Example: treating an employee less favourably because someone thinks he is gay, even if he isn't.
- **Harassment:** this is when a hostile, humiliating, degrading, intimidating or similarly offensive environment is created in relation to a protected characteristic. We also consider it



harassment for a worker to be subjected to uninvited conduct related to a protected characteristic that — as an intended or unintended consequence — violates their dignity. Harassment is a criminal offence. Examples: name calling, lewd comments, excluding colleagues, making insensitive jokes, and displaying pornographic material are all examples of harassment. We deal in detail with this under our separate policy on Harassment and Bullying.

- **Victimisation:** in a legal context, ‘victimisation’ has a much more restricted meaning than in real life. It happens when a worker has complained about harassment or discrimination, or has supported a colleague in their complaint, and is then treated less favourably as a result. Examples: an employee who is deliberately ignored or left out because they spoke up on behalf of one of their colleagues in a harassment investigation, or an employee who is dismissed under a pretext because they have complained of discrimination.

3.2 The ‘protected characteristics’ are:

- Age – whether by reference to a particular age or to a range of ages.
- Disability – if a person has a physical or mental impairment, and that impairment has a substantial and long-term adverse effect on the person’s ability to carry out normal day-to-day activities.
- Gender reassignment – if a person is proposing to undergo, is undergoing, or has undergone a process (or part of a process) for the purpose of reassigning their sex by changing physiological or other attributes of sex.
- Marriage and civil partnership – if somebody is married or is a civil partner;
- Race – race includes colour, nationality, ethnic or national origins.
- Religion or belief – if somebody possesses any religion or lack of religion, any religious or philosophical belief including a lack of belief.
- Sex – a person being male or female.
- Sexual orientation – a person’s sexual orientation towards persons of the same sex, persons of the opposite sex, or persons of either sex.
- Pregnancy & Maternity – if a woman is pregnant, and/or on maternity leave.

3.3 These grounds are defined as protected characteristics under the Equality Act 2010. Discrimination, either directly or indirectly, against anyone on the basis of any of these characteristics, unless objectively justified, is not permitted by law.

3.4 There are other actions which can be unlawful under the equal opportunities legislation. Examples include:

- failure to make reasonable adjustments to minimise certain disadvantages suffered by a disabled employee (or job applicant);
- instructing another person (or applying pressure on them) to discriminate;
- knowingly assisting somebody else when they carry out a discriminatory act;
- discriminating against somebody believed to have a protected characteristic, whether or not they actually do, or because they associate with a third party who does.



4.0. How We Carry Out Our Responsibilities and Duties

- 4.1 Management, the wider membership and workforce are essential to ensuring the success of this policy. We all have a legal responsibility to comply with it, and any of us — however senior or junior we are — may be personally liable for unlawful discrimination if we breach its terms.
- 4.2 Overall responsibility for the effective implementation and operation of the policy lies with the Committee, specifically Chair of the Committee and the Welfare Officer. Everyone working at Committee level of the Club is expected to act in full accordance with this policy, lead by example, and attain and maintain appropriate standards of behaviour within the areas of the Club they manage.
- 4.3 The ethos and standards covered by this policy can only be achieved and maintained if everyone in our workforce and membership cooperates fully. It is important to understand that you have a legal responsibility to comply. If you breach this policy, you may also make Monmouth Rowing Club liable for your actions and we may both have to pay compensation to anyone who claims against us. We expect you to take personal responsibility for adhering to this policy's aims and commitments and for drawing any actual or potential breaches to our attention.
- 4.4 We encourage everyone who works for us to help promote equal opportunities across Monmouth Rowing Club. Please contact the Chair of the Committee or the Welfare Officer if you have any ideas about how we could do this better, or you would like to be more involved in achieving this policy's aims.

5.0. How We Recruit, Promote, and Make Other Selections

- 5.1 We carry out all recruitment, promotion and other types of selection procedures, such as redundancy selection processes, on the basis of merit, using non-discriminatory and, as far as possible, objective criteria. The recruitment panel will consist of people with relevant knowledge and expertise to assess candidates by application and interview. The panel will consist of at least two members of Monmouth Rowing Club staff, committee or members.
- 5.2 Advertisements for vacancies must not include wording that may discourage some groups of people from applying, or stereotype in any way, and they must be placed where they can reach as wide and diverse a pool of potential candidates as possible.
- 5.3 Monmouth Rowing Club will make reasonable adjustments to overcome any factors which may put a candidate at a disadvantage due to a protected characteristic. There will be provision on the application process for a potential candidate to notify Monmouth Rowing Club of any accessibility requirements either during the recruitment or interview process, for example a ground floor interview room or additional time required to complete any written tasks. Monmouth Rowing Club will notify applicants of any barrier to interview or employment that cannot reasonably be overcome at the outset of the recruitment process.
- 5.4 Nobody applying for a job with Monmouth Rowing Club may be asked about their health, attendance record, or whether they have a disability, before a job offer is made - except in very limited situations. It may, for example, be justifiable to ask whether the applicant needs any



disability related measures put in place for the interview, or to check that they are capable of carrying out a key part of the job. It is acceptable to make some job offers dependent on a medical examination.

- 5.5 It is unlawful to ask job applicants anything that might suggest an intention to discriminate on the grounds of a protected characteristic. Asking an applicant about their religion when they are applying for a job that involves weekend working would not, for example, be allowed. Nor would asking an applicant whether they have childcare responsibilities be allowed, as that suggests you might be intending to indirectly discriminate on grounds of sex or marital status.
- 5.6 It is fine to include certain health or disability questions in equal opportunities monitoring exercises, but the data gathered must not be used for selecting someone for a role, or in making other employment-related decisions.

6.0. How We Enforce This Policy and Handle Breaches

- 6.1 We will investigate any complaint or allegation you raise regarding a potential breach of this policy. If you believe you have been harassed or discriminated against you should contact the Chair of the Committee or Welfare Officer as soon as possible. If you want to take formal action, you should follow our grievance procedure (see our Grievance Policy) and read our policy on Harassment and Bullying.
- 6.2 You will face disciplinary action if we find you have harassed or discriminated against anyone else in breach of this policy. Sometimes this type of behaviour may amount to gross misconduct, in which case you may be dismissed without notice.
- 6.3 Occasionally, people make complaints knowing they're not true. They might do this to avoid or deflect disciplinary action. We view any complaint made in bad faith as an act of misconduct and this will normally lead to disciplinary action. In some cases, bad faith complaints may lead to summary dismissal for gross misconduct.

7.0. How We Monitor Whether This Policy is Working

- 7.1 We may record and analyse information about equal opportunities within the workplace, and when you join Monmouth Rowing Club you give us consent to gather and process this data about you. We use the information to make sure this policy is working properly and to refine it where that's needed. We also use the information to review the composition of our workforce, and to promote workplace equality.

8.0. Policy Accessibility and Review

- 8.1 This policy will be available online to all members and prospective members. This policy will be reviewed annually and updated as needed.

Date of most recent review: 18 Aug 2025